

**Operating Cost Analysis**  
**Fiscal Year Ended June 30, 2024**

<b>Board Name</b>	<b># of Stores</b>	<b>Gross Sales</b>	<b>Gross Profit On Sales</b>	<b>Op Exp Less Depr</b>	<b>Cost Ratio</b>	<b>Daily Cost Per Store</b>
Alamance Municipal	5	23,121,994	5,712,922	3,745,990	0.66	2,440
Albemarle	1	5,915,930	1,416,603	748,037	0.53	2,437
Alexander County	1	1,399,816	333,849	246,092	0.74	802
Andrews	1	1,331,784	327,868	207,878	0.63	677
Angier	1	4,298,714	1,202,531	638,718	0.53	2,081
Asheboro	1	5,862,859	1,517,698	718,672	0.47	2,341
Asheville	9	52,503,672	13,526,022	7,262,155	0.54	2,628
Beaufort County	6	8,564,340	2,158,966	1,494,006	0.69	811
Belmont	1	5,793,759	1,426,629	978,363	0.69	3,187
Belville	2	7,357,709	1,837,644	839,417	0.46	1,367
Bertie County	1	1,337,615	302,604	197,604	0.65	644
Bessemer City	1	781,996	186,554	168,102	0.90	548
Black Mountain	1	4,142,017	1,024,365	549,455	0.54	1,790
Blowing Rock	1	3,120,386	804,121	434,181	0.54	1,414
Boiling Spring Lakes	1	1,781,490	454,307	428,409	0.94	1,395
Boone	1	8,940,591	2,314,262	1,113,250	0.48	3,626
Brevard	2	6,543,907	1,595,243	1,025,126	0.64	1,670
Brunswick	1	623,530	144,827	114,322	0.79	372
Brunswick County	2	6,324,648	1,565,358	980,838	0.63	1,597
Bryson City	1	2,845,235	708,262	476,158	0.67	1,551
Bunn	1	1,447,267	306,776	237,215	0.77	773
Burnsville	1	2,096,692	536,679	369,948	0.69	1,205
Calabash	1	3,276,689	839,804	373,374	0.44	1,216
Camden County	2	2,875,664	696,843	425,974	0.61	694
Canton	1	2,402,270	585,964	489,193	0.83	1,593
Carteret County	6	24,522,501	6,325,738	2,558,986	0.40	1,389
Caswell County	4	3,164,964	764,433	602,380	0.79	491
Catawba County	12	31,936,277	8,017,281	5,052,304	0.63	1,371
Chatham County	4	8,906,004	2,191,325	1,840,382	0.84	1,499
Cherryville	1	1,662,986	402,449	303,977	0.76	990
Chowan County	1	2,317,910	574,538	350,310	0.61	1,141
Clay County	1	2,659,759	669,362	514,965	0.77	1,677
Clinton	1	3,382,235	845,684	365,220	0.43	1,190
Columbus	1	1,071,934	250,671	253,181	1.01	825
Concord	7	33,411,679	8,322,408	3,530,227	0.42	1,643
Cramerton	2	5,011,576	1,246,681	804,706	0.65	1,311
Craven County	6	17,755,772	4,382,576	2,996,683	0.68	1,627
Cumberland County	9	59,175,220	14,864,141	6,841,888	0.46	2,476
Currituck County	3	8,350,739	2,059,289	1,037,851	0.50	1,127
Dare County	5	24,955,906	6,348,648	2,507,492	0.39	1,634
Davidson County	1	6,476,111	1,581,302	663,537	0.42	2,161
Dobson	1	1,125,819	272,073	209,548	0.77	683
Dunn	2	4,306,844	1,037,442	700,618	0.68	1,141

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Durham County	9	62,307,588	15,941,888	8,633,935	0.54	3,125
Eden	1	2,755,048	675,048	455,511	0.67	1,484
Edgecombe County	5	7,811,283	1,885,200	1,096,579	0.58	714
Elizabethtown	1	2,433,627	545,375	272,715	0.50	888
Fairmont	1	1,216,106	293,274	251,001	0.86	818
Fletcher	1	4,319,931	1,076,920	582,739	0.54	1,898
Forest City	1	4,262,228	1,119,597	626,667	0.56	2,041
Franklin	1	4,441,637	1,167,917	856,319	0.73	2,789
Franklinton	1	2,872,859	614,359	454,832	0.74	1,482
Gastonia	5	18,312,678	4,475,612	2,576,329	0.58	1,678
Gates County	2	1,328,199	319,302	245,544	0.77	400
Gibsonville	1	2,951,997	693,579	403,502	0.58	1,314
Granite Falls	1	1,959,343	502,725	273,218	0.54	890
Granville County	2	6,401,992	1,541,720	1,106,110	0.72	1,801
Greene County	2	1,469,138	363,181	275,840	0.76	449
Greensboro	15	82,177,472	20,653,768	11,545,172	0.56	2,507
Halifax County	5	8,597,272	2,074,741	1,396,135	0.67	910
Hamlet	1	2,028,335	477,408	345,414	0.72	1,125
Hendersonville	3	11,684,842	2,941,666	1,888,009	0.64	2,050
Hertford	1	2,074,295	608,043	337,993	0.56	1,101
Hertford County	2	3,523,258	876,053	644,678	0.74	1,050
High Country	1	5,651,020	1,431,675	651,268	0.45	2,121
High Point	7	30,856,304	7,762,967	4,431,337	0.57	2,062
Highlands	1	3,535,828	905,387	628,966	0.69	2,049
Hoke County	2	5,142,491	1,282,484	689,929	0.54	1,124
Hyde County	2	1,182,008	304,499	223,172	0.73	363
Indian Trail	2	9,767,286	2,462,590	1,315,711	0.53	2,143
Jackson County	2	7,563,926	1,785,368	835,264	0.47	1,360
Johnston County	9	30,716,413	7,546,449	4,478,660	0.59	1,621
Jones County	2	1,311,155	316,896	198,792	0.63	324
Kenansville	1	942,084	230,524	162,157	0.70	528
Kings Mountain	1	2,891,415	700,906	415,733	0.59	1,354
Lake Lure	1	1,559,737	434,020	279,645	0.64	911
Lake Waccamaw	1	871,515	232,683	158,138	0.68	515
Laurel Park	1	2,111,091	522,364	351,639	0.67	1,145
Lenoir City	2	5,479,216	1,363,045	709,600	0.52	1,156
Lenoir County	3	6,876,616	1,687,330	988,268	0.59	1,073
Lexington	2	8,746,105	2,059,518	1,333,191	0.65	2,171
Liberty	1	1,633,838	396,563	235,913	0.59	768
Lillington	1	3,283,137	794,454	430,602	0.54	1,403
Lincoln County	3	9,370,755	2,366,861	1,087,178	0.46	1,180
Lincolnton	2	5,209,391	1,281,922	785,218	0.61	1,279
Locust	1	4,286,131	1,072,432	671,526	0.63	2,187

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Louisburg	1	2,902,322	688,591	389,222	0.57	1,268
Lumberton	2	6,490,495	1,553,691	1,013,541	0.65	1,651
Madison	1	2,741,296	640,737	400,935	0.63	1,306
Maggie Valley	2	4,094,423	994,591	693,783	0.70	1,130
Marion	2	4,841,570	1,191,482	708,016	0.59	1,153
Marshville	1	2,463,433	483,820	336,963	0.70	1,098
Martin County	2	3,450,572	841,085	637,072	0.76	1,038
Maxton	1	1,418,123	366,984	356,145	0.97	1,160
Mecklenburg County	29	276,542,269	70,547,211	34,436,158	0.49	3,868
Mocksville Cooleemee	2	4,037,254	988,452	651,850	0.66	1,062
Monroe	1	7,335,215	1,820,121	917,413	0.50	2,988
Montgomery	2	2,974,357	735,917	514,541	0.70	838
Moore County	4	21,671,705	5,612,390	1,523,008	0.27	1,240
Mooresville	3	20,702,502	5,123,777	1,669,454	0.33	1,813
Morganton	1	5,552,703	1,286,051	567,094	0.44	1,847
Mount Airy	1	3,814,288	965,951	513,633	0.53	1,673
Mount Holly	1	3,507,873	854,136	449,915	0.53	1,466
Mount Pleasant	1	1,537,238	368,313	385,139	1.05	1,255
Murphy	1	5,200,158	1,272,310	777,125	0.61	2,531
Nash County	8	18,594,661	4,709,060	2,392,267	0.51	974
New Hanover County	8	72,435,279	19,143,304	6,374,508	0.33	2,595
Newton Grove	1	887,404	202,733	197,962	0.98	645
North Wilkesboro	1	2,084,412	517,334	489,448	0.95	1,594
Northampton County	4	1,546,281	400,319	273,274	0.68	223
Norwood	1	1,580,327	329,884	294,376	0.89	959
Oak Island	1	5,282,159	1,312,663	633,861	0.48	2,065
Ocean Isle Beach	1	4,280,871	1,219,253	564,157	0.46	1,838
Onslow County	6	28,921,503	7,214,517	5,266,657	0.73	2,859
Orange County	9	31,311,344	7,707,752	5,315,057	0.69	1,924
Pamlico County	2	2,409,396	693,140	408,386	0.59	665
Pasquotank County	1	5,282,161	1,316,081	506,550	0.38	1,650
Pembroke	1	2,200,389	548,661	383,969	0.70	1,251
Pender County	4	12,908,558	3,176,568	2,041,321	0.64	1,662
Person County	2	6,013,457	1,486,629	791,503	0.53	1,289
Pilot Mountain	1	2,588,998	621,973	325,244	0.52	1,059
Pitt County	8	33,688,284	8,512,864	4,711,953	0.55	1,919
Pittsboro	1	2,617,622	643,708	355,747	0.55	1,159
Ramseur	1	1,223,321	300,924	190,558	0.63	621
Randleman	1	3,069,378	764,266	380,607	0.50	1,240
Red Springs	1	1,560,239	368,441	298,728	0.81	973
Reidsville	1	3,673,252	919,450	673,216	0.73	2,193
Rockingham	2	4,072,641	968,446	526,688	0.54	858
Roseboro	1	1,517,054	373,820	229,725	0.61	748
Rowan/Kannapolis	6	22,921,889	5,614,348	4,507,331	0.80	2,447

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Rowland	1	422,106	103,071	83,399	0.81	272
Rutherfordton	1	2,081,673	565,397	609,082	1.08	1,984
Saint Pauls	1	2,079,613	513,155	357,111	0.70	1,163
Sanford	3	11,014,905	2,971,345	2,111,422	0.71	2,293
Scotland County	1	3,404,022	866,043	497,554	0.57	1,621
Shallotte	1	3,895,751	936,179	477,151	0.51	1,554
Shelby	2	6,973,009	1,710,873	1,260,436	0.74	2,053
Siler City	1	2,440,938	604,367	381,876	0.63	1,244
Southport	1	6,471,884	1,628,200	940,295	0.58	3,063
Sparta	1	1,289,043	295,280	169,083	0.57	551
Spruce Pine	1	2,133,076	556,562	331,666	0.60	1,080
Statesville	2	9,723,688	2,427,447	1,438,623	0.59	2,343
Stokes Municipal	1	952,697	219,801	130,061	0.59	424
Sunset Beach	1	2,893,822	690,089	384,642	0.56	1,253
Tabor City	1	1,459,673	347,827	198,953	0.57	648
Thomasville	1	5,716,188	1,320,663	780,144	0.59	2,541
Triad Municipal	14	65,817,592	16,209,687	7,931,482	0.49	1,845
Troutman	1	3,331,520	816,773	348,093	0.43	1,134
Tryon	1	841,747	212,961	205,275	0.96	669
Tyrrell County	1	994,046	243,010	123,623	0.51	403
Valdese	1	2,296,569	581,817	360,635	0.62	1,175
Vance County	1	6,877,215	1,608,765	1,046,328	0.65	3,408
Wadesboro	1	2,242,904	553,185	441,641	0.80	1,439
Wake County	26	225,075,348	55,775,827	26,409,472	0.47	3,309
Wallace	1	3,044,386	748,443	367,207	0.49	1,196
Walnut Cove	0	1,342,442	330,784	165,873	0.50	-
Warren County	2	4,499,158	1,163,924	643,697	0.55	1,048
Warsaw	2	1,639,821	586,136	332,612	0.57	542
Washington County	1	1,532,549	354,036	265,394	0.75	864
Waxhaw	1	5,721,313	1,437,639	719,250	0.50	2,343
Wayne County	5	16,346,596	4,052,590	2,576,168	0.64	1,678
Waynesville	1	4,874,925	1,228,713	581,455	0.47	1,894
Weaverville	1	4,915,324	1,194,429	690,877	0.58	2,250
West Columbus	1	1,443,379	349,009	263,134	0.75	857
West Jefferson	1	3,401,300	774,155	531,994	0.69	1,733
Whiteville	1	2,636,051	652,361	418,421	0.64	1,363
Wilkesboro	2	4,262,217	1,039,571	1,123,044	1.08	1,829
Wilson County	5	14,881,448	3,717,808	2,341,961	0.63	1,526
Wingate	1	2,103,910	651,494	393,200	0.60	1,281
Woodfin	1	2,530,086	615,452	542,014	0.88	1,766
Yadkin Valley	1	3,374,270	836,081	376,423	0.45	1,226
Youngsville	1	7,120,211	1,701,857	862,418	0.51	2,809
<b>TOTALS</b>	<b>447</b>	<b>1,898,848,491</b>	<b>476,065,609</b>	<b>256,014,170</b>	<b>0.54</b>	<b>1,866</b>